### Managing Large -Scale Equipment Installations: **AVHA Perspective**

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# VA NORTH TEXAS HCS



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### Disclaimer

The views discussed and presented in this session are those solely of the presenters themselves and do not represent the collective or singular official view of any entity of either the Department of Veterans Affairs or the University of Connecticut.







### Organizational Chart

Office of the Chief of Engineering

Associate Chief Engineer, Maintenance and Operations Associate Chief Engineer, Biomedical Engineering

Biomedical Equipment Support Specialist (BESS) Team Biomedical Engineering Team

**Critical Care Team** 

**Imaging Team** 

Information Systems Team (Networking)

### Associate Chief Engineer, Development and Construction





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VA North Texas is a 1A facility with \$155M worth of medical equipment

### What is the need for large-scale equipment installations?

**Streamlining Regulatory Compliance** 

### **Impact on Patient Safety and Outcomes**

### **Cost Effectiveness and Efficiency in Healthcare**

**Integrating Emerging Technologies** 

**Enhancing Clinical Workflow Efficiency** 





### **Strategic Equipment Planning Guide (SEI**





- Replacement Planning
- Budget Projections
- Approval Process
- Timeline



### cost by action

addition: \$43.6M



### replacement: \$21.8M



### **Enterprise Equipment Request**





Ingineering Review **Purchase Review** Purchase Deferred deferred

Purchasing Process Initiated

### **Strategic Capital Investment Plan** (SCIP)

Facility	Project #	SCIP #	Project Title	Obligation Type	Funding Type	ACC Code	A/E	Construction	Total Planned Obligations	TotalActual Obligations
							Planned Oblig	Planned Oblig		
							Amount	Amount		















### There are multiple ways to purchase equipment for the healthcare system.

### **Local Contracting**

### **Electronic Catalog (ECAT)**

### **National Acquisition Center (NAC)**

### **Strategic Acquisition Center (SAC)**

### **NAC Consolidation Process**

 Market Research Procurement Package Technical Specifications HC-HT Application Formal Evaluation Best Value Selection & Justification



### Market Research

- Needs Assessment
- Vendor Meetings
- Vendor Presentations
- Research
- **BESS Input**



### Procurement Package

Technical Specifications
HC-HT Approval
Funding Obligation
Project Number



# Formal Evaluation

Vendor Bids
Tech Spec Review
Documentation Review
Ability to Meet Need
Prevents Subjectivity



### **Design/Build Example**





### Design/Bid/Build



### Turnkey Example





### Project Management

**Stakeholders** 

Integration

Risk



Scope

"Translational Project Management." University of Birmingham, University of Birmingham,

https://www.birmingham.ac.uk/research/activity/mds/translational-research/resources-networks/translational-project-management.aspx.



### **Schedule**

**Communication** 



**Project** Management











### **Training**

- BESS Training
- First Look
- Preventative



### Service Contracts

- Preventative Maintenance
- Repairs



### **Inventory Management**

- Recalls
- PM Schedule
- Replacement Planning

### Equipment Planning

- End of Life Factors
  - Age
  - Condition
  - Use Frequency
  - Growth
  - Clinical Application
  - Cybersecurity
- Timeline
- Importance

## Sustainme



### LESSONS LEARNED



### Overcommunication and Documentation

You've heard it a million times before, and we're here to say it again.

### Pre-Planning and Risk Assessment

Set yourself up for success! Don't assume anything, you know what they say.

### Physical Presence

Being present at a project site helps expedite issues and fosters strong working relationships that can be beneficial in many ways.

Quick 6







### Projects

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